



RDC Annual Report 2004-2005

“ Realising potential and opportunity
in rural Northern Ireland ”

Contents

| | |
|----|--|
| 2 | General information |
| 3 | Foreword |
| 5 | A Message from the Chair |
| 6 | Chief Executive's Review |
| 8 | What we achieved |
| 10 | Statement of Chief Executive and directors' responsibilities |
| 11 | Statement on internal control |
| 12 | Report of the auditors |
| 13 | Income and expenditure account |
| 14 | Balance sheet |
| 14 | Cash flow statement |
| 15 | Notes to the financial statements |
| 20 | List of Grants |

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General Information

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| Chair | Caroline Breakey |
| Deputy chairman | Leslie Craig |
| Secretary/Treasurer | Brian Howe |
| Registered office | 17 Loy Street Cookstown BT80 8PZ |
| Bankers | First Trust Bank 2/4 James Street Cookstown BT80 8LW |
| Auditors | Finegan Gibson Highbridge House 23/25 High Street Belfast BT1 2AA |

Foreword

History

The Northern Ireland Rural Development Council (RDC) was established in 1991 as an independent organisation under The Department of Agriculture's Rural Development Programme for Northern Ireland. As a key element of that programme the RDC exists to address the needs of rural society through ensuring that rural Northern Ireland makes a full and balanced contribution to the development of the region. The Minister for Agriculture and Rural Development approved the RDC's strategy for the period 2001-2006 in November 2001.

The RDC is a company limited by guarantee and has a current membership of 15. These company directors represent a broad sectoral and geographical mix of rural interest groups including rural communities, agricultural sector, Leader groups, local government, environmental interests, community banking and the private sector. The Minister for Agriculture and Rural Development appoints eight of these members.

Under the 2001-2006 Rural Development Programme (RDP), the RDC has evolved from being a deliverer of capacity building and support services to local people involved in rural regeneration to a deliverer of three distinct programmes:

- Local Regeneration projects and programmes for the community based not-for-profit sector
- A Rural Peace Programme
- A Policy and Rural Proofing/Baselining Programme

In addition to RDP funding, the RDC has received funding from the Special European Union Programmes Body (SEUPB), the International Fund for Ireland (IFI) and DARD public expenditure.

Statutory Background

The Northern Ireland Rural Development Council is a company limited by guarantee, without a share capital and reports to DARD under Department of Finance and Personnel (DFP) guidelines for Non-Departmental Public Bodies (NDPBs).

The accounts have been prepared under the Companies (Northern Ireland) Order 1986 and in accordance with the Accounts Direction issued by the Department of Agriculture and Rural Development with the approval of the Department of Finance and Personnel.

Directors

The following acted as directors of the Company during the year ended 31 March 2005.

Caroline Breakey (Chair)
Brian Howe (Secretary/Treasurer)
Leslie Craig (Deputy Chairman)
Sidney Anderson
Monica Coyle
John Dallat (Retired 8/4/04)
Issac Hanna (Retired 18/12/04)
Jenny Irvine
Kenneth Rankin
Arthur Mitchell
Stephen Huggett
Ian Buchanan
Gerard Lynch
Glen Moore
Alison McCullagh

Each of the members has guaranteed to contribute to the assets of the company in the event of the same being wound up to the extent of £1.

Principal activity

The delivery of support services to organisations that are involving people locally in planning regeneration projects that will meet real needs in disadvantaged rural communities.

Results

The deficit for the year was £63,045 (2004 surplus £25,884) and this amount has been deducted from reserves.

Future developments

The Northern Ireland Rural Development Council will continue with the delivery of support services to organisations that are involving people locally in planning regeneration projects that will meet the real needs in disadvantaged rural communities.

Post balance sheet events

There were no important events affecting the company which happened after the balance sheet date.

Research and development

The company is not involved in research and development activities.

Charitable donations

The company did not make any charitable donations during the year.

Disabled persons

The company's policy is to give full and fair consideration to applications for employment made by disabled persons, having regard to their particular aptitudes and abilities.

Fixed assets

Changes in fixed assets are set out in note 10 to the financial statements. The directors do not consider the historical cost of these fixed assets to be materially different from the current valuation.

Prompt payment policy

The Northern Ireland Rural Development Council is committed to the prompt payment of bills for goods and services received in accordance with the Confederation of British Industry's Prompt Payers Code. Unless otherwise stated in the contract, payment is due within 30 days of the receipt of the goods or services, or presentation of a valid invoice or similar demand, whichever is later.

Employee involvement

Northern Ireland Rural Development Council implements its business strategy through its staff. In achieving business objectives the involvement of staff in planning and decision-making processes is key. Staff involvement is maximised through the combined use of, for example, organisation-wide briefings, directorate staff meetings, one to one staff meetings, project/improvement teams, and the operation of standard consultation processes.

Auditors

The Auditors, Finegan Gibson, have signified their willingness to continue in office.

Approved by the Board on 21st June 2005

Brian Howe Secretary

Martin McDonald Accounting Officer

Foreword

Message from the Chair



Over the last year I am very pleased to record that the Northern Ireland Rural Development Council (RDC) has continued to deliver much needed financial and technical support to rural communities while continuing to contribute to the evolving discussions around the future of rural development policy in Northern Ireland.

Northern Ireland's rural areas are facing many and complex changes, these present both challenges and opportunities. Our research and evidence gathering, points to the need to continue to support all those who live and work in rural areas in a more integrated fashion. Single project interventions while useful and beneficial need to be supplemented by more holistic programmes providing advice and support to meet current and future needs across social, economic, cultural and environmental issues. It is for this reason RDC during the year developed the 'Vibrant Villages' Programme and we are grateful to the International Fund for Ireland for their financial support in bringing this programme to fruition. This will build on the very successful partnership we have developed with The Fund over the past year to bring much needed support and benefit to rural Northern Ireland. The 'Vibrant Villages' Programme will identify three pilot villages within Northern Ireland to develop integrated action plans which identify aims, objectives and measures designed to firstly build relationships with local and national stakeholders, and eventually lead to the future sustainable development of these settlements through the implementation of projects and programmes. We hope this will provide another useful model that will demonstrate a more effective and efficient way of meeting need and targeting resources.

The launch by the Department of Social Development (DSD) of its Neighbourhood Renewal Programme for larger urban based settlements within Northern Ireland, while welcome, does leave a significant gap in terms of rural interventions particularly following the closure of the CRISP and CERS funding Programmes. We would sincerely hope that the results of our pilot 'Vibrant Villages' Programme would persuade Government to introduce a rural parallel to the DSD Neighbourhood Renewal programme.

The publication by the Department of Agriculture and Rural Development (DARD) of its first Annual Rural Proofing report in

September 2004 was a welcome start to try and establish integrated Government actions in respect of rural areas and I look forward to the continued development of this approach in the months and years ahead. As called for last year I believe a Rural White Paper is still required if we are to make any significant impact upon the issues facing farm families and the wider rural community in Northern Ireland.

We made it clear in our response to the PWC Study on Rural Policy that rural areas provide a very positive 'asset base' upon which to develop and make a valuable contribution to the overall regional economy. While the Northern Ireland Rural Development Programme began by tackling the problems faced by marginal communities and groups within Northern Ireland it now needs to move beyond that narrow approach to ensuring greater integrated actions by all Government Departments in respect of rural areas and that rural development is built into the Programme for Government in the future.

We have continued a robust research programme over the last year and will shortly produce our third Annual Baseline Report which combines the secondary data evidence contained within the two previous reports with new primary data sources obtained from a number of 'Beacon Communities' from across rural Northern Ireland. It is hoped that such primary surveys with 'real communities' will provide the basis of a longitudinal survey over time aimed at tracking 'rural change' in a meaningful and understandable way. This we believe is necessary in developing greater understanding across Government in relation to rural issues and more importantly in developing effective responses to meet current and future needs.

In January 2005, in association with DARD, DENI, CCMS and a sample of Education and Library Boards we began a major 'scoping study' into rural primary schools in Northern Ireland. Prompted by concerns raised about school closures in the Dungannon District and the wider budgetary concerns emerging right across the education sector RDC has moved to use its skills and expertise to examine, using both primary research from a sample of schools within the sector and secondary data, the future of rural primary school provision. I look forward to the outcome of this

important and innovative piece of work and in particular to see how it might influence future education policy and rural proofing techniques in the coming years.

The past year has seen farm families make significant adjustments in the face of national and global market forces. The time has now come to ensure their interests are fully taken account of as part of any future rural development policy and delivery mechanism. RDC is ready to play its part with farm representatives to ensure this happens. In this respect we have, at time of writing, already begun a round of discussions with farm representatives in general and organic farm interests in particular to see how we might pilot new approaches under future funding streams.

Finally as another financial year draws to a close it gives me great pleasure to present our Annual Report and commend a highly motivated and dedicated staff team ably led by our Chief Executive, Martin McDonald. Martin continues to meet with key representatives within the Rural Stakeholder Forum to ensure that the needs of all those who both live and work in rural Northern Ireland are taken into account.

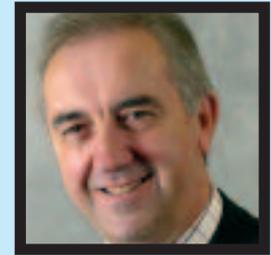
I would also like to take this opportunity to thank both John Dallat and Issac Hanna, two Council Members who retired from the Board during this financial year and to thank my other colleagues on the Council for their continued support in helping me to carry out my role and ensuring continued good governance in what has been another very busy and challenging year.



Caroline Breakey
Chair
Northern Ireland Rural Development Council

Review

Chief Executive's Review



During the past financial year RDC focused its attention on two key areas, one being the delivery of grant aid and implementation support to our client base and two being our input into the Review of Rural Policy in Northern Ireland.

In relation to client support I am delighted to report that RDC met its obligations relating to spend targets under both the EU Building Sustainability Prosperity and Peace II Programmes. Delivering European grant aid is a complex process where public accountability has to be balanced against demands for less bureaucratic administration systems and streamlined processes. Funds need to be delivered within tight timescales to those communities most in need. Staff involved in the delivery function need to be publicly acknowledged for their concerted efforts over the last year ensuring not only that targets have been achieved but in supporting project promoters to implement projects.

The statistics outlined under the strategic priority of 'A Diverse and Prosperous Countryside' are testimony to the efforts of a staff team dedicated to serving its client base in an efficient and effective manner.

The range of projects supported is impressive and clearly demonstrates how Northern Ireland's rural communities have played their part in putting European funds to best effect helping both RDC and the Department of Agriculture and Rural Development (DARD) achieve the objectives of the Northern Ireland Rural Development Programme.

I would like to take this opportunity to thank the European Union, Special EU Programmes Body and the Department for their support in terms of grant aid and technical assistance over the last year.

The International Fund for Ireland (The Fund) continues to be a key partner with RDC in closing the funding circle for many community projects. During the last year 17 projects to a value of just over £1.5million have been supported through this partnership. For many groups their projects could simply not get started without the support of The Fund and on their behalf I would like to put on public record our sincere thanks to them for their continued support and contribution to rural development.

The RDC support to rural communities has spanned economic, social, environmental, cultural and community based activities. We have worked with groups on both a 'single identity' and 'cross community' basis and I am glad to report that analysis of grant distribution clearly shows a well targeted and balanced distribution of funds across Northern Ireland both in terms of geographic distribution and community make-up.

Our role within the Peace II programme in partnership with The Fund has also given us an opportunity to work closely with the private sector as part of the 'Rural Retail Support Programme' where over 50 rural shops were recruited onto a pilot programme of both business support and grant aid. The pilot has since been rolled out to a further 34 rural retailers and I am confident that the sustainability of Northern Ireland's small scale rural shops has been significantly enhanced as a result of this programme. I would like to take this opportunity of thanking our key partners in the delivery of this innovative programme, namely: The Post Office, Wholesale Retail Training Council (WRTC), Northern Ireland Independent Retail Trade Association (NIIRTA) and Brilliant Red Consultants. The Programme also enabled rural shops to compete within the Neighbourhood Retail

Awards held in Belfast during October 2004 with Mr Tom McGleenon from Co. Armagh walking away with the prestigious award for best rural retailer.

Towards the end of the review period RDC spent considerable time and effort in developing its thinking in relation to the planned Peace II extension Programme and I am glad to report, at the time of writing, we were notified of our success in securing the tender for Measure 1.11 for rural areas. This will involve the delivery of some £5.5m to Northern Ireland's rural areas and I look forward to reporting next year on the outputs achieved from this programme.

The administration of public monies requires strong and effective corporate governance, risk management and effective financial and human administrative procedures. RDC Corporate Services Directorate reporting under the strategic priority of 'An Efficient and Effective Organisation' has over the past year met its targets in this respect and I would particularly like to thank them for securing another year's clean bill of health from an audit and financial perspective and I look forward to another year of continued success.

Delivery of grant aid, development support and implementation advice can only do so much to assist Northern Ireland's rural communities achieve their objectives. The impact of community efforts can only be maximised if carried out within an integrated policy framework developed and maintained by Government. The Northern Ireland Rural Development Programme has been in existence for over 15 years now and has been primarily a vehicle, although a very useful one, to deliver European funds. It has to be recorded however that it has suffered from a lack of integration and mainstream

Government support. What began, as a pilot in 1989 has not as yet been mainstreamed across Government and within the Northern Ireland regional policy framework.

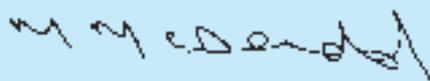
It is therefore with great pleasure that I record that DARD, through the Ministerial Stakeholder Forum, began a major Review of Rural Policy during the year and at time of writing we anxiously await the Departments preferred options for both a policy framework and delivery mechanisms. The Review of Public Administration will obviously have a significant impact on any new delivery structures emerging from the rural policy review. RDC has played a full part in both reviews and in positioning rural Northern Ireland on top of the agenda.

During the year we participated fully in the Ministerial Stakeholder Forum as well as the rural development sub-group charged with managing the PWC Consultants in their completion of the review of rural policy. The PWC report will no doubt have a major impact upon the Department's thinking as will the views of the many stakeholders consulted during the last year. RDC has consulted widely on its preferred options, hosting a major survey and conference in association with the Northern Ireland Leader Network during the year.

RDC concluded that delivery was best placed at a local level - as part of any new local Government structure emerging from the Review of Public Administration. It was however felt as part of our consultation that a regional body, outside Government, was required to provide independent evidence based research to inform policy and the ability to test out and pilot rural solutions

regionally before mainstreaming through local delivery mechanisms. The provision of a rural development technical service, by a regional body, to assist local delivery is crucial, if rural development is to be mainstreamed and rural proofing of actions across Government is to be secured.

In conclusion I would like to take this opportunity to thank both Council and staff for their continued support over the last year, without their efforts RDC objectives could simply not be achieved. Staff and Council are recognised as a critical resource within the organisation and this is demonstrated in our commitment to achieving the Investors in People standard.



Martin McDonald
Accounting Officer & Chief Executive
Northern Ireland Rural Development
Council

WHAT WE ACHIEVED...

A Diverse and Prosperous Countryside

RDC achievements against this priority are facilitated through the delivery and implementation of programmes and projects supported by the EU Building Sustainable Prosperity, Peace II and International Fund for Ireland Programmes.

A combined staff team of 16 working across the Programmes and Operations Directorates have helped to meet the objectives under this priority. They are:

Programmes - Teresa Canavan (Director of Programmes); Albert Hunter; Olga Gallagher; Oliver Donnelly; Malachy Gribbin (appointed 21/03/05); Robert Shaw (left 16/10/2004) Joyce McMullan; AnneMarie Bell (appointed 07/02/2005) Helen Ryan and Aileen Donnelly (appointed 01/09/05)

Operations – Tracey McNally (Director of Operations); Valerie Stewart; Eamon McMullan; Eamon Gallogly; Michael Kelly; Aileen Donnelly (left 31/08/05); Gail Lees, Diane Forsythe (appointed 12/01/05) and Mary McElroy (appointed 27/09/05)

This has been an important year in terms of the allocation of grant aid to rural communities and project spend against targets under our funding programmes (EU Building Sustainable Prosperity and Peace II). Both actions depend on the voluntary input of local people, from submitting the initial application to driving forward projects to completion. Like previous years we are overwhelmed by the response for funding from rural communities and retailers and by the role and contribution local people make to ensure rural needs are met.



Objectives

- To contribute towards the development of a vibrant rural economy
- To increase capacity of local organisations to engage in rural regeneration
- To sustain the employability of disadvantage groups
- To promote peace and reconciliation in rural areas
- To contribute to enhancement of rural tourism

Achievements & Progress in 2004-2005

- 148 applications received & assessed
- 76 Contracts issued
- 195 Groups assisted to implement projects
- 43 Jobs Created; 59 Jobs Safeguarded
- 25 Temporary jobs funded
- 50 Groups attending Induction Day Training; Drawdown & Finance Matters
- 1 Peace II Annual Implementation and Distinctiveness Report completed February 2005
- Celebratory Rural Retail Support Event June 2004
- Participation in the Neighbourhood Retail Awards
- 1 new programme funded (Vibrant Villages supported by the International Fund for Ireland)
- Input to the Peace II Extension Consultation process Sept 2004
- Preparation of tender for the delivery of Measure 1.11 of the Peace II Extension
- 62 publicity actions including project launches; press; TV and radio coverage
- 2 RURAL Newsletters published with over 120,000 copies distributed per edition

An Efficient & Effective Organisation

RDC achievements against the priority are facilitated through the Corporate Services Directorate. This Directorate has responsibility for Finance, Human Resources, Audit, IT, Equality, Freedom of Information and Secretariat to Council and continues to implement a system of internal control based on the principles of "Good Governance"

The Directorate is comprised of Joy Hadden (Director of Corporate Services), Leigh Brown, Esme Charles, Ruth Dallas, Alison Frizzelle, Dawn Gregg, Anne O'Neill, Martin Delaney (moved to Corporate Services March 05), Marian Teague, Jane Thom, Sinead McErlain, Kirsty Burton and Angela McElduff.

During the period both the EU Peace II and BSP Programmes achieved 100% commitment and reached spend targets set.

Valuing staff remains at the core of our activities. Corporate Service facilitates an opportunity for all staff to identify training needs which will contribute to the development of achieving corporate and personal development objectives. During the period it is pleasing to report that training and mentoring opportunities have been provided in the following areas: Leadership & Management Development, Rural Development Strategy & Initiative's, Freedom of Information Act, Grants Administration, Equality & Statutory Obligations.

The organisation is committed to continuously striving to establish, and manage, best practice into the services we provide both internally and externally.



Objectives

- To integrate the principles of quality, best value, equality and TSN into the planning and delivery of all activities
- To ensure a sustainable financial base for the organisation
- To manage and develop staff as a key organisational resource
- To ensure the highest standards of corporate governance and public accountability
- To disseminate information about the principles plans and performance of the RDC to all stakeholders
- To develop and implement an appropriate Corporate ICT strategy

Achievements and Progress in 2004/2005

- Grants committed £5,064,875
- Grants payments £2,450,929
- Annual Statement re: Equality/TSN produced
- Deliverance of Finance Matters Training to recipient funded groups (50)
- Participation on CIPFA regional Northern Ireland Committee
- Ongoing Commitment to Investors in People standard
- 11 Council/Executive Sub-Committee Meetings held
- Ongoing Implementation of a Risk Assessment Management Programme
- Implementation of Freedom of Information Procedures
- Series of Press Releases
- Updating of Website
- Implementation of corporate ICT Strategy
- Communications Forum established (cross directorate)
- Review of Communications Strategy and Action Plan

...AND HOW WE PROGRESSED

A Centre of Rural Expertise

RDC achievements against this priority are facilitated through the Policy and Innovation Research Unit. The Directorate has continued to seek better ways to understand and support the sustainable development of rural Northern Ireland, to promote its interests in policy submissions, and to build its capacity to help others through mapping, primary and action research, better evaluation, and a growing information library.

The Directorate is comprised of: Nick Mack (Acting Director), Julie Gilpin, Sharon McFlynn, Anne Marie Bell (left 7/2/05) and Ruairi Maguire (left 28/3/05).

Once again this has been a significant year for policy developments. DARD commissioned PWC to carry out a review of rural policy, the first since rural development emerged in 1991. At a time when future funding from European structural funds is set to be considerably reduced, such a review is a crucial exercise shaping the future for rural development 2007-13. Alongside the review the European Commission has also consulted on its proposals for a new Rural Development Regulation and Single Rural Fund, setting the scene for rural development across the EU. As such, RDC have invested considerable effort in seeking to inform and encourage the vision for rural Northern Ireland carried forward by the review, to some success.

The contribution of RDC to Rural Proofing has also continued promoting, in partnership with DARD's rural proofing unit, a rural proofing checklist to assist those working to formulate government policy to systematically check for inequalities in the way a policy might affect rural areas and people.

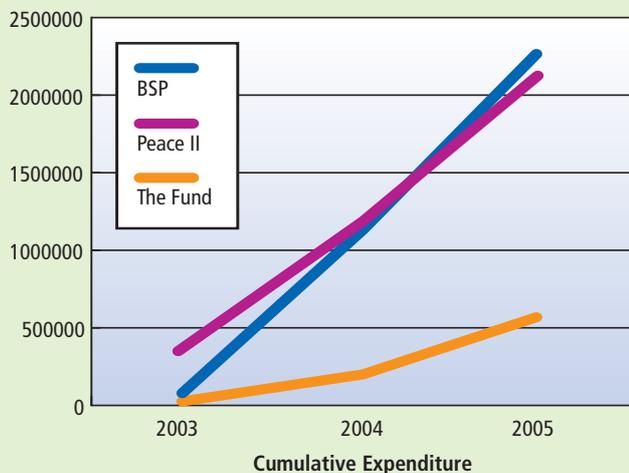
Objectives

- To increase the RDC's influence in integrating rural development principles and values into regional policy and decision making through a process of Rural Proofing
- To consider and promote strategies for rural development through the establishment of a rural baseline initiative
- To strengthen rural development partnerships by the provision of strategic support

Achievements & Progress in 2004-2005

- Completion of 4 key strategic policy submissions:
 - EU Rural Development Regulation
 - Draft Investment Strategy for NI 2005 – 2015 (including GIS)
 - Water Reform Proposals (including GIS)
 - DRD Focused Assessment Group paper: Rural Strategic Employment Locations
- Completion of 14 policy submissions including:
 - Noble Deprivation Review
 - National Parks and AONBs Options Paper
 - DRD Accessible Transport
 - Draft Strategy for Children and Young People
 - EU LIFE+ proposals
 - DETI Corporate Plan
 - DHSSPS Healthier Futures Strategy
 - NISRA 2011 Census consultation
 - Big Lottery consultation
- Promotion of rural proofing checklist and feedback on DARD annual rural proofing report
- Launch of rural schools study
- 5 Community workshops to discuss findings from the Beacons Initiative
- Participation in 6 strategic forums and 12 national and international conferences.

RDC Programme Expenditure



New Chair for the International Fund for Ireland

Mr Denis Rooney MBE FRICS (pictured) has been appointed the new Chair of the International Fund for Ireland.

Taking up position earlier this year Denis, a Chartered Quantity Surveyor and businessman, succeeds Dr. Willie McCarter CBE who stepped down at the end of his term in February 2005 after 12 years as Chairman and

over 15 years on the Board of the Fund, founded in 1986.

Denis is Chief Executive of White Young Green Ireland plc, Chairman of the Institute of Directors in Northern Ireland and also serves on the advisory committee of the One Small Step Campaign and the Integrated Education Fund.

Welcoming Denis, Caroline Breakey Chair of RDC said:

“RDC is very pleased to be working in partnership with the International Fund for Ireland and is delighted to welcome Denis to his new role as Chair. We look forward to continuing our relationship with the Fund and in working with rural communities to develop projects which bring about long term social and economic benefits to disadvantaged rural areas.”



The full sets of accounts and list of projects supported during the year 2004:2005 will be made available on the RDC website - www.rdc.org.uk or alternatively if you wish to receive a hard copy please contact Joyce McMullan on 028 867 66980

Statement

Statement of Chief Executive and Directors' Responsibilities

Company law requires the Chief Executive and directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company at the year end and of its income and expenditure, total recognised gains and losses and cash flows for the financial year. Additionally these accounts have to be in a form and on the basis determined by Department of Agriculture and Rural Development with the approval of the Department of Finance and Personnel including being on an accruals basis.

In preparing these financial statements, the Chief Executive and directors are required to:

- Observe the Accounts Direction issued by the Department of Agriculture and Rural Development including the relevant accounting and disclosure requirements
- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent
- State whether the applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation

The Chief Executive and directors are also responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies (Northern Ireland) Order 1986. The Chief Executive and directors have a general responsibility to take steps that are reasonably available to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

In addition, in appointing the Chief Executive of the Northern Ireland Rural Development Council as Accounting Officer for the company, the Accounting Officer of the Department of Agriculture and Rural Development has placed on the Chief Executive a responsibility for ensuring the regularity and propriety of the public finances, a requirement which is set out in the company's financial memorandum.

Statement

Statement on Internal Control

1. Scope of Responsibility:

As Accounting Officer, I acknowledge my responsibility for maintaining a sound system of internal control that supports the achievement of the Northern Ireland Rural Development Council's (RDC) strategy approved by the Department of Agriculture and Rural Development, whilst safeguarding the public funds and company assets for which I am personally responsible, in accordance with the responsibilities assigned to me in the Financial Memorandum.

In fulfilling this responsibility, I will:

- Liaise regularly with the Department of Agriculture and Rural Development as to the risks affecting and likely to impact on the RDC in the future.
- Prepare an RDC corporate risk profile and risk control plan which will be reviewed and approved by the Departments Internal Audit Branch as part of their annual review.

2. The Purpose of the System of Internal Control:

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of departmental policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in the RDC for the year end 31st March 2005 and up to the date of approval of the annual report and accounts, and accords with DFP guidance.

3. Capacity to Handle Risk:

The RDC have comprehensive and robust mechanisms in place to handle and control risk. These include:

- Segregation of Duties;
- A system of delegation and accountability;
- An Executive and Audit Committee with sole responsibility for the RDC's risk management process;
- Risk management training, both in-house and external;
- Participation in cross departmental/organisational best practice and benchmarking forums;
- An Internal Audit function within the RDC which provides and independent and objective opinion regularly to the CEO and Executive and Audit Committee on the Company's control and corporate governance.

4. The Risk and Control Framework:

The RDC's risk and control framework is the result of a number of risk mitigation activities both at a corporate and micro level. These include:

- Organisational wide risk workshops where risks are identified, weighted, prioritised and mitigation actions put forward. These workshops also serve to further embed good risk management and awareness within the organisation;
- The collation of this information into a corporate risk profile and action plan which is approved by the RDC Executive and Audit Committee in line with the organisation's current risk appetite;
- Interim reviews of the RDC's risk profile and action plan by the Executive and Audit Committee ensuring that risk mitigation strategies remain in line with the objectives and risk appetite of the organisation.

5. Review of Effectiveness:

As Accounting Officer, I have responsibility for reviewing the effectiveness of the system of internal control. My review of the system of internal control is informed by the work of the internal auditor and RDC Director's within the organisation who have responsibility for the development and maintenance of the internal control framework, and comments made by the Department's Internal Audit Branch during their annual internal review. I have been advised on the implications of the result of my review of the effectiveness of the system of internal control by the Council and the Executive and Audit Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

My review of the effectiveness of the system of internal control is informed by:

- Completion of an annual audit plan by the RDC internal audit officer. This plan is developed in line with the RDC's risk profile to ensure that RDC risk mitigation activities are effective and implemented as agreed;
- The RDC Council who oversee and govern the activities of the organisation;
- The Executive and Audit Committee who deal specifically with risk issues affecting the organisation and who oversee and direct the procedures and actions taken to deal with those risks;
- The Departments Internal Audit Function who conduct an annual review of the RDCs' risk management and governance framework and processes;
- Comprehensive budgeting systems with an annual budget that is reviewed and agreed by members of the Executive and Audit Committee;
- Regular review by the Council of periodic and annual financial reports that indicate financial performance against the forecast;
- Setting targets to measure financial and other performance;
- Production of independently audited accounts;
- Completion of Statements of Internal Control by each of the RDC Directors.

Martin McDonald
Accounting Officer
21st June 2005

Report

Report Of The Auditors

We have audited the financial statements on pages 13 and 14 which have been prepared under the historical cost convention and the accounting policies set out on page 15.

This report is made solely to the company's members as a body in accordance with article 243 of the Companies (Northern Ireland) Order 1986. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Chief Executive, directors and auditors

As described on page 10, the Chief Executive and directors are responsible for the preparation of the financial statements and the regularity and propriety of the public finances. It is our responsibility to form an independent opinion, based on our audit on those statements and, in accordance with our instructions, on the regularity of the financial transactions included in them and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with the Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error and that, in all material respects, the expenditure and income have been applied to the purposes intended by Parliament and the financial transactions are in conformity with the authorities which govern them. In forming our opinion, we also evaluated the overall adequacy of the presentation of the information in the financial statements.

Opinion

With respect to the Accounting Officer's statement on financial control on page 11, in our opinion the Accounting Officer has provided the disclosures required by DAO/DFP 5/01 and the statement is not inconsistent with the information of which we are aware from our audit work on the financial statements.

In our opinion, the financial statements give a true and fair view of the state of the Company's affairs at 31 March 2005 and of the excess of its income over expenditure for the year then ended, and comply with the Companies (Northern Ireland) Order 1986 and in all material respects the income and expenditure have been applied to the purposes intended by Parliament and the financial statements conform to the authorities which govern them.

Finegan Gibson

Chartered Accountants and Registered Auditors
Highbridge House
23/25 High Street
Belfast BT1 2AA

21st June 2005

Income

Income And Expenditure

Income And Expenditure Account For Year Ended 31 March 2005

| | Note | 2005 £ | 2004 £ |
|-------------------|------|------------------|------------------|
| Income | | | |
| Grants receivable | 2 | 2,431,999 | 2,412,072 |
| Other income | | - | 1,018 |
| | | <u>2,431,999</u> | <u>2,413,090</u> |

Expenditure

| | | | |
|--------------------------|---|-------------------------|-------------------------|
| Grants paid | 3 | 1,204,153 | 1,090,713 |
| Administration costs | 6 | 1,301,709 | 1,298,698 |
| Total expenditure | | <u>2,505,862</u> | <u>2,389,411</u> |

| | | |
|---|-----------------|-----------------------|
| Operating surplus/(deficit) | (73,863) | 23,679 |
| Interest receivable | 10,818 | 2,205 |
| | <u>(63,045)</u> | <u>25,884</u> |
| Tax charge on ordinary activities | - | - |
| Surplus/(deficit) for the financial year | (63,045) | 25,884 |
| Non cash charges | 3,127 | 939 |
| Balance at start of year | 119,314 | 92,491 |
| Balance at the end of the year | 16 | 59,396 |
| | | <u>119,314</u> |

There were no recognised gains or losses other than those included in the income and expenditure account above.

All of the activities of the company are classed as continuing.

The notes on pages 15 to 19 form part of these financial statements

Balance Sheet

Balance Sheet As At 31 March 2005

| | Note | 2005 £ | 2004 £ |
|--------------------------|------|---------------|-----------------|
| Fixed assets | | | |
| Tangible assets | 10 | 46,406 | 7,868 |
| Current assets | | | |
| Debtors | 11 | 182,932 | 1,379,675 |
| Cash at bank and in hand | 12 | 458,381 | 81,476 |
| | | <hr/> 641,313 | <hr/> 1,461,151 |

Creditors

| | | | |
|------------------------------------|----|-----------|-------------|
| Amount falling due within one year | 13 | (628,323) | (1,349,705) |
| Net current assets | | 12,990 | 111,446 |

| | | | |
|--|--|--------|---------|
| Total assets less all liabilities | | 59,396 | 119,314 |
|--|--|--------|---------|

| | | | |
|--------------|----|--------|---------|
| Funds | 16 | 59,396 | 119,314 |
|--------------|----|--------|---------|

Approved on 21st June 2005

Caroline Breakey Chair

Brian Howe Secretary

Martin McDonald Accounting Officer

The notes on pages 15 to 19 form part of these financial statements

Cash Flow Statement

Cash Flow Statement For Year Ended 31 March 2005

| | Note | 2005 £ | 2004 £ |
|----------------------------------|------|-----------|-----------|
| Net cash (outflow)/inflow | | | |
| before returns on investments | 12 | 527,811 | (199,537) |
| Returns on investments | | | |
| Interest received | | 10,818 | 2,205 |
| Net cash inflow | | | |
| from returns on investments | | 10,818 | 2,205 |

Investing activities

| | | | |
|---|----|----------|----------|
| Payments to acquire tangible fixed assets | 10 | (63,704) | (11,801) |
|---|----|----------|----------|

| | | | |
|--|--|----------|----------|
| Net cash outflow from investing activities | | (63,704) | (11,801) |
|--|--|----------|----------|

| | | | |
|---|----|---------|-----------|
| Decrease/(increase) in cash and cash equivalents | 12 | 474,925 | (209,133) |
|---|----|---------|-----------|

The notes on pages 15 to 19 form part of these financial statements

Notes

Notes To The Financial Statements

Notes To The Financial Statements For Year Ended 31 March 2005

1. Accounting policies

Accounting convention

The financial statements have been prepared under the historical cost convention as modified by the revaluation of fixed assets to current costs. The directors do not consider the current cost of any of the year's transactions or closing balances to be materially different from the historical cost.

Basis of accounting

Income and expenditure are treated on the accruals basis of accounting.

Without limiting the information given, the accounts meet the accounting and disclosure requirements of the Companies (Northern Ireland) Order 1986 and Accounting Standards issued or adopted by the Accounting Standards Board and accounting and disclosure requirements issued by the Department of Finance and Personnel.

Grants paid

Grants are treated as paid if they have been authorised for payment by the members and paid prior to the year end.

Pension scheme

The Company operates a defined benefit pension scheme for its employees. Scheme funds are administered by independent trustees and are completely separate of the Company's finances.

Tangible fixed assets

Depreciation is provided at the following annual rate in order to write off each asset over its estimated useful life.

| | |
|-----------------------|---------------------------|
| Fixtures and fittings | 20% straight line basis |
| Computer equipment | 33.3% straight line basis |

Taxation

The Council, as a corporate body, is liable to corporation tax on its investment income. Provision is made for such a liability in any year where it arises.

Value added tax

The company is not VAT registered and as such the figures in these accounts are inclusive of value added tax where charged.

Funds

The Company operates the following types of funds:

• Restricted funds

For funds which were given to the Council for spending on specific purposes which are within the overall aims of the Council, over a period of more than one year.

• Core funds

For all other funds which are expendable by the members at their discretion in furtherance of the objectives of the Council, within the financial year.

2. Grant Income

| | 2005 | 2004 |
|--|-----------------|-----------------|
| | £ | £ |
| Department of Agriculture and Rural Development (DARD) | | |
| - Public expenditure monies | 474,063 | 325,000 |
| - Local regeneration | 222,814 | 323,776 |
| - Policy, Innovation and Research Unit | 137,097 | 262,932 |
| - BSP grants | 1,157,817 | 1,124,741 |
| | <hr/> 1,991,791 | <hr/> 2,036,449 |
| International Fund for Ireland | | |
| Policy and regional development | - | (1,889) |
| Administration | 82,910 | 54,506 |
| Rural retail | 67,615 | 25,199 |
| Vibrant Villages | 1,100 | - |
| | <hr/> 151,625 | <hr/> 77,816 |
| Peace 2 Programme | 288,583 | 297,807 |
| | <hr/> 2,431,999 | <hr/> 2,412,072 |

Grant-in-aid is received from DARD under Vote 2 line 1.

Notes

Notes To The Financial Statements

3. Grants Paid

| | 2005 | 2004 |
|--|-----------|-----------|
| Department of Agriculture and Rural Development (DARD) | | |
| - BSP Grants | 1,166,477 | 1,034,445 |
| Peace II Programme | 37,676 | 56,268 |
| | <hr/> | <hr/> |
| | 1,204,153 | 1,090,713 |

4. Staff costs

The average number employed by the company, including directors, was:

| | No. | No. |
|---------------------------------|-------|-------|
| Corporate Services | 15 | 13 |
| Operations | 7 | 8 |
| Policy and regional development | 4 | 5 |
| Programmes | 7 | 6 |
| Maternity | 1 | - |
| | <hr/> | <hr/> |
| Total number employed | 34 | 32 |

The costs incurred in respect of these employees were:

| | 2005 | 2004 |
|-----------------------------|---------|---------|
| | £ | £ |
| Wages and salaries | 719,196 | 673,429 |
| National insurance | 58,733 | 54,440 |
| Pension costs | 35,665 | 33,474 |
| Secondment and agency staff | 71,511 | 70,050 |
| | <hr/> | <hr/> |
| | 885,105 | 831,393 |

5. Directors and Chief Executive

The remuneration of the Chairman and Chief Executive was £7,615 (2004 £8,705) and £57,362 (2004 £57,519) respectively. The Chief Executive is on secondment from DARD and as a consequence the company paid a further £7,458 (2004 £7,312) in contributions to the Northern Ireland Civil Service pension scheme.

No remuneration was paid to the other Directors during the year. Directly incurred expenses are reimbursed, if claimed.

6. Analysis of expenses

| | 2005 | 2004 |
|---|-----------|-----------|
| | £ | £ |
| Wages and salaries | 885,105 | 831,393 |
| Consultancy fees | 35,743 | 35,529 |
| Programme promotional costs | 48,084 | 62,318 |
| Travel and subsistence | 43,632 | 56,420 |
| Staff training and development | 23,374 | 40,495 |
| Printing, publishing and stationery | 21,162 | 34,115 |
| Legal and professional fees | 14,057 | 6,761 |
| Feasibility studies, business plans and economic appraisals | 58,577 | 81,635 |
| Training for beneficiaries | 30,836 | 4,426 |
| Auditors' remuneration | 4,500 | 4,500 |
| Telephone and postage | 19,404 | 21,240 |
| Rent and rates | 54,915 | 54,733 |
| Light and heat | 4,732 | 4,251 |
| Insurances | 9,061 | 10,008 |
| Cleaning | 4,500 | 4,430 |
| Repairs and maintenance | 11,354 | 13,042 |
| Sundry expenses | 4,380 | 6,733 |
| Depreciation | 25,166 | 23,636 |
| Non cash charges (see note 7) | 3,127 | 939 |
| Interest repaid to DARD | - | 2,094 |
| | <hr/> | <hr/> |
| | 1,301,709 | 1,298,698 |

7. Non cash charges

| | 2005 | 2004 |
|-------------------------|---------|---------|
| | £ | £ |
| Opening fund balance | 119,314 | 92,491 |
| Closing fund balance | 59,396 | 119,314 |
| | <hr/> | <hr/> |
| Average during the year | 89,355 | 26,823 |
| Charge at 3.5% | 3,127 | 939 |

Notes

Notes To The Financial Statements

8. Related party transactions

The NI Rural Development Council is treated as a Non-Departmental Public Body sponsored by the Department of Agriculture and Rural Development. During the year, there were various material transactions at open market value with the Department which is regarded as a related party.

None of the board members, members of the key management staff or other related parties has undertaken any material transactions with the NI Rural Development Council during the year.

9. Pension scheme

The company operates a defined benefit scheme providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the company, being invested in Northern Ireland Local Government Scheme, NILGOSC. The pension cost charge represents contributions payable by the fund and amounted to £35,665 (2004: £33,474).

10. Tangible fixed assets

| Cost: | Building | Fixtures | Total |
|------------------------|--------------|------------|---------|
| | improvements | & Fittings | |
| | £ | £ | £ |
| As at 1 April 2004 | 63,524 | 408,861 | 472,385 |
| Additions | - | 63,704 | 63,704 |
| As at 31 March 2005 | 63,524 | 472,565 | 536,089 |
| Depreciation: | | | |
| As at 1 April 2004 | 63,524 | 400,993 | 464,517 |
| Charge for year | - | 25,166 | 25,166 |
| As at 31 March 2005 | 63,524 | 426,159 | 489,683 |
| Net Book Value: | | | |
| As at 1 April 2004 | - | 7,868 | 7,868 |
| As at 31 March 2005 | - | 46,406 | 46,406 |

The directors do not consider the current values of fixed assets to be materially different from the net book values as shown above.

11. Debtors

| | 2005 | 2004 |
|-------------------|---------|-----------|
| | £ | £ |
| Grants receivable | 182,932 | 1,379,675 |

12. Notes to the cash flow statement

| | 2005 | 2004 |
|--|-----------|-------------|
| | £ | £ |
| Reconciliation of income and expenditure to net cash (outflow)/inflow: | | |
| Operating surplus/(deficit) | (73,863) | 23,679 |
| Non cash transactions | | |
| -Depreciation | 25,166 | 23,636 |
| -Non cash charges/(credits) | 3,127 | 939 |
| Movement in working capital | | |
| -(Decrease)/increase in creditors (excluding overdrafts) | (623,362) | 861,695 |
| -Increase/(decrease) in debtors | 1,196,743 | (1,109,486) |
| Net cash inflow / (outflow) from operating activities | 527,811 | (199,537) |
| Analysis of changes in cash and cash equivalents during the year: | | |
| Cash at bank and in hand balances at 1 April 2004 | 81,476 | 188,999 |
| Overdraft balances at 1 April 2004 | (101,610) | - |
| Net cash position at 1 April 2004 | (20,134) | 188,999 |
| Increase/(decrease) in cash & cash equivalents | 474,925 | (209,133) |
| Balance at 31 March 2005 | 454,791 | (20,134) |
| Comprising: | | |
| - Cash at bank and in hand | 458,381 | 81,476 |
| - Bank overdrafts | (3,590) | (101,610) |
| | 454,791 | (20,134) |

Notes

Notes To The Financial Statements

13. Creditors (amounts due within one year)

| | | |
|----------------------------|---------|-----------|
| Bank overdrafts | 3,590 | 101,610 |
| Accruals | 7,050 | 7,050 |
| Grants received in advance | 617,683 | 1,241,045 |
| | <hr/> | <hr/> |
| | 628,323 | 1,349,705 |

14. Guarantee

The Council is a company limited by guarantee and not having a share capital.

15. Losses and special payments

There were no losses or special payments in the year (2004: £nil).

16. Funds

| | |
|-------------------------------|----------|
| Balance as at 1st April 2004 | 119,314 |
| Deficit for year | (63,045) |
| Non cash charge/(credit) | 3,127 |
| | <hr/> |
| Balance as at 31st March 2005 | 59,396 |

17. Contingent liabilities

As at 31 March 2005 the Company had contractual obligations arising through offers of grant, which will be paid directly by the relevant funders, as follows:

| | |
|--------------------------------|-----------|
| | £ |
| Operations | 3,480,773 |
| Peace programme | 1,428,330 |
| International fund for Ireland | 2,455,119 |
| | <hr/> |
| | 7,364,222 |

18. Pension Scheme

The Northern Ireland Rural Development Council participates in The Northern Ireland Local Government Officers' Superannuation Committee (NILGOSC) Scheme (the "Scheme"). The Scheme is a multi-employer defined scheme. The Scheme is funded and is contracted out of the State scheme.

The last formal valuation of the Scheme was performed at 31st March 2004 by a professionally qualified actuary.

During the accounting period The Northern Ireland Rural Development Council paid contributions at the rate of 4.6%. Member contributions were at the rate of 6%.

It is not possible to identify the share of underlying assets and liabilities belonging to individual participating employers.

Due to the nature of the Scheme, the profit and loss account charge for the period under both SSAP24 and FRS17 represents the employer contribution payable.

The financial assumptions underlying the valuation were as follows:

| | |
|-------------------------------|-------------|
| | % pa |
| - Investment return on assets | 6.3 |
| - Rate of salary increases | 4.4 |
| - Rate of pension increases | 2.9 |

The funding level (ratio of assets to past service liabilities) as at 31 March 2004 is 85%.

In order to address this deficit, minimum total contributions payable for The Northern Ireland Rural Development Council have been advised as:

| | | | | |
|--------------------------|---------|---------|---------|---------|
| Year ending | 31.3.05 | 31.3.06 | 31.3.07 | 31.3.08 |
| Contribution rate | 8.5% | 8.5% | 11.0% | 13.0% |

The next valuation of the fund is due at 31st March 2007.

Notes

Notes To The Financial Statements

19. Key corporate financial targets

The key corporate financial targets as agreed with the Department of Agriculture and Rural Development for the new programmes are a comparison of actual expenditure against budgeted expenditure during the year. The results achieved in the year to 31 March 2005 were as follows:

| | Budgeted expenditure to 31/03/04 £ | Actual expenditure to 31/03/04 £ | Variance £ |
|---------------------------------------|---|---|----------------|
| Corporate Services | | | |
| Core Costs | 406,012 | 377,837 | 28,175 |
| Programmes | 25,760 | 20,804 | 4,956 |
| Building Sustainable Prosperity (BSP) | 121,762 | 116,237 | 5,525 |
| | 553,534 | 514,878 | 38,656 |
| Operations | | | |
| Administration and Technical Support | 246,309 | 187,404 | 58,905 |
| Grants | 1,300,000 | 1,166,442 | 133,558 |
| | 1,546,309 | 1,353,846 | 192,463 |
| Policy and Regional Development | 113,132 | 95,382 | 17,750 |
| Peace II | | | |
| Administration | 166,618 | 147,296 | 19,322 |
| Technical assistance | 137,283 | 111,564 | 25,719 |
| | 303,901 | 258,860 | 45,041 |
| IFI | | | |
| Administration | 102,330 | 70,051 | 32,279 |
| Rural Retail | 262,150 | 19,285 | 242,865 |
| | 364,480 | 89,336 | 275,144 |
| Total expenditure | 2,881,356 | 2,312,302 | 569,054 |

The above figures will not match those reported in the Income and Expenditure account as they have been prepared on a cash basis rather than the accruals basis of accounting.

Grants

List of Grants

This list represents projects supported under EU Peace II Programme, Local Regeneration Programme (BSP) and International Fund for Ireland

PEACE II GRANTS

| Organisation Name | Grant Approved | Grant Paid |
|--|--------------------|-------------------|
| Measure 1.7b Part Time Employment | | |
| RAPID | £105,319.00 | £29,370.23 |
| Measure Total | £105,319.00 | £29,370.23 |

| | | |
|-------------------------------------|------------|------------|
| Measure 1.10a Rural Retail | | |
| Brilliant Red | £94,771.98 | £44,844.47 |
| Wholesale & Retail Training Council | £53,086.00 | £18,883.59 |
| Maureen Woods | £6,000.00 | £0.00 |
| Colm Cassidy | £8,100.00 | £6,995.00 |
| John O'Malley | £1,250.00 | £685.56 |
| Seamus Devlin | £10,000.00 | £0.00 |
| Desmond Howard | £6,000.00 | £5,947.50 |
| Clifford Kerr | £4,798.00 | £2,749.75 |
| Marie McGrath | £3,885.00 | £0.00 |
| Michael Smith | £10,000.00 | £0.00 |
| Patrick Tieman | £9,790.00 | £1,675.55 |
| Paul Gormley | £10,000.00 | £0.00 |
| Brain Fox | £8,228.00 | £0.00 |
| John Leonard | £10,000.00 | £3,287.53 |
| Archie Kinney | £10,000.00 | £0.00 |
| Barrie Clingen | £8,139.00 | £2,251.95 |
| Ciaran Murphy | £10,000.00 | £0.00 |
| Charles & Frances Barr | £10,000.00 | £0.00 |
| David Coleman | £10,000.00 | £0.00 |
| Eammon Gillen | £5,050.00 | £5,050.00 |
| Peter Phair | £10,000.00 | £9,045.15 |
| Raymond Elliott | £10,000.00 | £0.00 |
| Thomas Curry | £10,000.00 | £5,984.00 |
| Trevor Magill | £4,800.00 | £1,699.64 |
| Roy McAllister | £10,000.00 | £6,000.00 |
| John Speer | £4,000.00 | £4,000.00 |
| Gareth Gault | £9,700.00 | £6,213.41 |
| Kyle Whiteside | £5,900.00 | £3,849.34 |
| Louise McKearney | £6,500.00 | £0.00 |

| | | |
|-------------------------------------|--------------------|--------------------|
| Leslie McConkey | £6,200.00 | £4,847.37 |
| Siobhan O'Reilly | £10,000.00 | £0.00 |
| Eammon Grimes | £10,000.00 | £0.00 |
| Margaret McCarron | £9,900.00 | £7,721.50 |
| Raymond Hewitt | £9,425.00 | £9,424.99 |
| Phillip & Shirley Walker | £10,000.00 | £10,000.00 |
| Fiona Harte | £5,998.00 | £5,398.20 |
| Zita Graham | £10,000.00 | £0.00 |
| Anne McDermott | £3,160.00 | £1,122.28 |
| Patrick Kennedy | £10,000.00 | £6,535.92 |
| Joe McVey | £10,000.00 | £0.00 |
| Claire Johnston | £6,000.00 | £4,590.24 |
| Michael McDaid | £10,000.00 | £0.00 |
| Patrick Grant | £10,000.00 | £0.00 |
| Paul Holder | £6,488.00 | £5,750.00 |
| Pearl Linnegan | £10,000.00 | £0.00 |
| Joseph McAleer | £10,000.00 | £755.64 |
| Tom McGleenon | £10,000.00 | £9,000.00 |
| Shauna Forbes | £7,644.00 | £0.00 |
| Pauline Breen | £10,000.00 | £0.00 |
| Peter McClave | £10,000.00 | £4,395.77 |
| Brendan McAnallen | £8,225.00 | £8,225.00 |
| Brendan Shivers | £3,750.00 | £0.00 |
| James O'Neill | £4,800.00 | £0.00 |
| Adele Mullan | £3,590.00 | £272.50 |
| Louise Kelly | £3,178.50 | £2,850.08 |
| Eugene Carson | £10,000.00 | £0.00 |
| W. John Kelly | £5,000.00 | £860.81 |
| Brilliant Red | £93,353.75 | £0.00 |
| Wholesale & Retail Training Council | £60,395 | £0.00 |
| Measure Total | £583,356.48 | £210,912.74 |

| | | |
|--|------------|------------|
| Measure 1.10b Rural ICT | | |
| Armagh Confederation of Community groups | £31,907.00 | £8,578.97 |
| Banbridge Connect | £49,875.00 | £29,844.69 |
| Belleek & District Comm Partnership | £48,769.61 | £18,752.57 |

| | | |
|--|--------------------|--------------------|
| Carntogher Community Association | £48,450.00 | £21,850.00 |
| Claudy Rural Development Ltd | £39,000.00 | £0.00 |
| Confederation of Community Groups | £21,359.80 | £3,790.00 |
| Doneen Community Association | £15,587.37 | £0.00 |
| East Down Institute of Further & H E | £34,700.00 | £7,850.42 |
| FAIR | £27,589.00 | £10,824.41 |
| Fermanagh Rural Community Network | £50,000.00 | £4,727.52 |
| Milestone Training Initiative | £42,480.00 | £17,315.97 |
| North Antrim Community Network | £14,710.00 | £619.71 |
| Omagh Forum for Rural Rural Associations | £50,000.00 | £5,372.08 |
| South Tyrone Empowerment Programme | £22,350.00 | £0.00 |
| TADA Rural Network | £47,098.00 | £12,352.05 |
| The Fermanagh Trust | £45,792.00 | £12,970.93 |
| Rural Development Council | £192,650.00 | £49,898.80 |
| The Rural College | £5,100.00 | £0.00 |
| Waterside Development Trust | £30,645.00 | £8,918.00 |
| Network Personnel | £50,000.00 | £10,827.86 |
| Measure Total | £868,062.78 | £224,493.98 |

Measure 2.9b Peaceful Environment

| | | |
|--|-------------|------------|
| Ballylaw Farmers Group | £10,000.00 | £0.00 |
| Belcoo & District Historical Society | £37,553.00 | £0.00 |
| Co. Down Fishing Villages Network | £19,000.00 | £6,195.52 |
| Discovering Kids Playgroup | £28,460.00 | £223.52 |
| Granville Development Association | £23,998.98 | £0.00 |
| Groundwork Northern Ireland | £49,967.00 | £3,961.51 |
| Killyfole & District Development Association | £50,000.00 | £0.00 |
| Moyola & District Angling Club | £39,420.00 | £4,153.74 |
| Mullaghbawn Community Association | £22,890.00 | £5,076.23 |
| Owenkillew Community Development Assoc | £22,576.50 | £3,990.76 |
| The Cullville & District Community Assoc | £31,614.00 | £6,468.63 |
| Villages Together | £50,000.00 | £4,608.25 |
| Killyfole & District Development Association | £13,000.00 | £0.00 |
| Belleek & District Community Partnership | £50,000.00 | £0.00 |
| Cashel Community Association | £17,431.00 | £17,017.76 |
| Killesher Community Dev Assoc | £19,323.00 | £5,309.05 |
| Kinawley Community Partnership | £6,994.10 | £0.00 |
| Glenullin & Agivey Conservation & Dev | £3,325.00 | £0.00 |
| Rural Community Network | £31,000.00 | £18,334.41 |
| Rural Development Council | £143,000.00 | £33,348.97 |
| Groundwork NI | £8,787.50 | £4,252.54 |
| Bready Ulster Scots & District Dev | £36,000.00 | £0.00 |
| Ballymagorry & District Dev Association | £10,210.00 | £2,805.00 |

| | | |
|--|----------------------|--------------------|
| Mossfield Community Association | £50,000.00 | £37,003.63 |
| SEARCH | £29,866.00 | £0.00 |
| Mosside & District Community Association | £36,000.00 | £35,010.35 |
| Moyola & District Angling Club | £17,000.00 | £0.00 |
| Owenkillew Community Dev. Assoc. | £47,600.00 | £15,288.00 |
| Newbuildings Com. & Environmental Assoc. | £7,500.00 | £5,312.77 |
| Whitecross Community Association | £50,000.00 | £0.00 |
| Kells & Connor Improvement Committee | £50,000.00 | £0.00 |
| Measure Total | £1,012,516.08 | £208,360.64 |

Measure 2.10 Local Identity, Culture and Heritage

| | | |
|--|----------------------|--------------------|
| Altnaveigh Trust | £30,000.00 | £11,642.68 |
| Aughakillymaude Community Association | £46,926.00 | £16,783.86 |
| Brocagh & District Regeneration Group | £9,000.00 | £0.00 |
| Camowen Partnership Ltd | £30,205.00 | £10,635.39 |
| Co. Down Fishing Villages Network | £23,750.00 | £0.00 |
| Derrygannon Craft & Heritage Society | £49,999.81 | £10,503.45 |
| Drumquin Development Association | £20,300.00 | £0.00 |
| Drumquin Wolfe Tones | £28,644.00 | £14,914.81 |
| Flavour of Tyrone | £35,000.00 | £4,275.74 |
| Kinawley Community Partnership | £19,504.00 | £0.00 |
| Markethill District Enterprises Ltd | £5,000.00 | £4,104.04 |
| Rural Development Council | £121,000.00 | £21,985.70 |
| Stewartstown Community Festival | £30,000.00 | £4,478.50 |
| South Lough Neagh Regeneration Association | £32,681.00 | £13,347.23 |
| The Music Workshop | £38,678.00 | £0.00 |
| The Nerve Centre | £25,700.00 | £7,046.05 |
| The Nerve Centre | £30,150.00 | £4,500.00 |
| Tyrone Orange Vision | £50,000.00 | £15,458.93 |
| Youth Action NI | £50,000.00 | £15,032.38 |
| The Nerve Centre | £12,925.00 | £0.00 |
| Making Music Workshop | £47,009.00 | £21,828.89 |
| Share Arts | £37,088.00 | £26,497.13 |
| Traditions Meet | £50,000.00 | £43,475.39 |
| Tullysaran Area Heritage Group | £17,750.00 | £0.00 |
| Belleek Developmental Com. Arts Network | £25,027.00 | £15,783.19 |
| ROSA/Armagh & City District Council | £49,993.00 | £38,979.51 |
| Royal Scottish Pipe Band Association NI | £41,725.00 | £11,277.27 |
| Church Hill & Dist Comm Dev | £9,055.00 | £2,409.68 |
| Toomebridge Indust Amen | £20,150.00 | £0.00 |
| Measure Total | £987,259.81 | £314,959.82 |
| | £3,556,514.15 | £988,097.41 |

LOCAL REGENERATION PROGRAMME (BSP)

| Organisation Name | Grant Approved | Grant Paid |
|--|----------------------|-------------------|
| Measure 4.6 Access To Services | | |
| Brackaghreilly & District Comm Assoc | £150,000.00 | 0.00 |
| Bready Community Association | £150,000.00 | 0.00 |
| Drumduff/Drumnakilly Community Association | £150,000.00 | 0.00 |
| Eskra | £150,000.00 | 11,485.30 |
| Kesh Development Association | £94,832.25 | 0.00 |
| Largy Community Association | £38,500.00 | 34,650.00 |
| Muintir na Mointeach | £115,746.00 | 0.00 |
| NI Association for Mental Health | £60,349.00 | 29,750.23 |
| Poyntzpass Community Reg. Company Ltd | £150,000.00 | 135,000.50 |
| Rural Supported Housing Programme (CWSN) | £14,928.21 | 3,630.14 |
| Rural Health Partnership | £57,200.00 | 29,027.60 |
| Slatequarry Community Association | £29,584.00 | 0.00 |
| Stepping Stones Childcare Project | £42,590.00 | 0.00 |
| Strangford & District Playgroup Assoc | £65,986.00 | 57,118.52 |
| Strathfoyle Women's Activity Group | £76,956.00 | 423.00 |
| Down District Accessible Transport | £60,776.00 | 4,736.53 |
| FAST Rural Transport | £60,173.00 | 3,750.74 |
| North Antrim Community Transport | £41,400.00 | 8,072.41 |
| Crossmaglen Community Association | £86,392.00 | 14,393.32 |
| Cookstown Rural Community Transport | £53,968.00 | 8,909.06 |
| Armagh Rural Transport | £53,968.00 | 10,078.08 |
| Mid-Ulster Community Services | £55,350.00 | 9,683.54 |
| Dungannon & District Community Trans | £53,968.00 | 5,336.38 |
| Age Concern Network of Newcastle | £58,869.00 | 6,002.90 |
| Knockmore Regeneration Group | £52,512.00 | 0.00 |
| Measure Total | £1,924,047.46 | 372,048.25 |
| Measure 4.7 Local Economy | | |
| Altnaveigh Trust | £150,000.00 | 0.00 |
| Aughalkillymaude Community Association | £150,000.00 | 0.00 |
| Ballymoney Borough Council | £15,000.00 | 3,900.00 |
| Bardic Educational Arts & Media | £132,367.00 | 31,229.37 |
| Broughderg Development Association | £80,710.00 | 0.00 |
| Castledawson Dev Association | £108,750.00 | 35,213.46 |
| Gilford Community Regeneration Company | £119,279.00 | 0.00 |
| Glenshane Community | £150,000.00 | 123,108.63 |
| Greysteel Community Enterprise | £150,000.00 | 52,754.74 |
| Irvinestown Trustee Enterprise Company | £150,000.00 | 0.00 |
| Kilkeel Development Association | £75,000.00 | 0.00 |
| Loughgiel Community Association Ltd | £150,000.00 | 80,140.88 |

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| Mary Gray Farm Services | £35,367.50 | 30,667.53 |
| Mourne Activity Breaks | £90,000.00 | 0.00 |
| Moygashel Community | £150,000.00 | 0.00 |
| Share Discovery' 80' Ltd | £45,544.00 | 0.00 |
| Sixmilecross Enterprise Ltd | £103,000.00 | 0.00 |
| Termon Intergrated Community Group | £60,000.00 | 0.00 |
| Ulster Agricultural Organisation Society Ltd | £62,860.00 | 14,792.06 |
| Castlewellan Regeneration Ltd | £150,000.00 | 0.00 |
| Measure Total | £2,127,877.50 | 371,806.67 |

Measure 4.10 Tourism & Craft Activities

| | | |
|----------------------------------|--------------------|-------------|
| Countryside Recreation N I | £83,991.00 | 0.00 |
| Mourne Activity Breaks | £60,465.70 | 0.00 |
| Strangford Community Association | £93,303.75 | 0.00 |
| Diamond Community Association | £64,165.00 | 0.00 |
| Feeney Community Association | £32,274.00 | 0.00 |
| Measure Total | £334,199.45 | 0.00 |

Measure 4.11 Prosperous Environment

| | | |
|---|----------------------|-------------------|
| Acorn Women's Group | £19,477.00 | 17,529.30 |
| Carntogher Community Association | £88,041.00 | 11,048.03 |
| Fivemiletown Play Facility Initiative | £52,035.00 | 0.00 |
| Glenravel Env Improvement Assoc | £139,887.00 | 122,141.66 |
| Killesher Community Development Association | £110,062.00 | 22,703.57 |
| Learmount Comm Dev Group Ltd | £64,704.00 | 0.00 |
| MED Partnership Group | £52,500.00 | 0.00 |
| Mid Ulster Community & Arts Trust | £150,000.00 | 134,421.30 |
| Mourne Heritage Trust | £124,510.00 | 16,531.00 |
| Newbuildings Comm & Env Association | £58,383.00 | 0.00 |
| South Lough Neagh | £59,745.00 | 24,024.58 |
| Tempo Farmers Group | £142,120.00 | 35,344.69 |
| The Village Garden Ltd | £37,200.00 | 17,983.60 |
| Ulster Wildlife Trust | £51,673.00 | 13,381.10 |
| Whitecross Community Association | £67,500.00 | 0.00 |
| Rock & District Development Association | £40,000.00 | 0.00 |
| Measure Total | £1,257,837.00 | 415,108.83 |

Financial Project Development Support

(Measure 4.7)

| | | |
|--|-----------|--------|
| Altnaveigh Trust | £5,000.00 | 894.00 |
| Aughalkillymaude Community Association | £5,000.00 | 0.00 |
| Benefit Uptake Campaign | £5,000.00 | 0.00 |
| Castlewellan Regeneration Ltd | £5,000.00 | 0.00 |

| | | |
|---|----------------------|----------------------|
| Dromboughill Community Association | £5,000.00 | 0.00 |
| Fivemiletown Play Facility Initiative | £5,000.00 | 0.00 |
| Kinawley Community Partnership | £5,000.00 | 0.00 |
| Knockmore Regeneration Group | £5,000.00 | 0.00 |
| Laganside Rural Dev Ltd. | £5,000.00 | 0.00 |
| Learmount Community Dev Group Ltd | £5,000.00 | 0.00 |
| Loughgiel Community Association Ltd | £5,000.00 | 0.00 |
| Moneymore Manufacturing Ltd | £5,000.00 | 0.00 |
| Muintir na Mointeach | £5,000.00 | 0.00 |
| Newbuildings Community&Environment Assoc. | £5,000.00 | 0.00 |
| Rock & District Development Association | £5,000.00 | 0.00 |
| Rural Health Partnership | £5,000.00 | 0.00 |
| Spamount & District Community Assoc. | £5,000.00 | 0.00 |
| Sperrin Knitwear | £5,000.00 | 0.00 |
| Village Garden Ltd | £5,000.00 | 0.00 |
| Whitecross Community Association | £5,000.00 | 0.00 |
| Your Event Ltd | £5,000.00 | 0.00 |
| Measure Total | £105,000.00 | 894.00 |
| Total | £5,748,961.41 | £1,159,857.75 |

INTERNATIONAL FUND FOR IRELAND

| Organisation Name | Grant Approved | Grant Paid |
|---|----------------|-------------|
| Project Grants | | |
| Altnaveigh Trust | £130,892.00 | £0.00 |
| Altnaveigh Trust | £126,595.00 | £0.00 |
| Aughakillymaude Community Association | £94,781.00 | £0.00 |
| Aughabrack & District Development Assoc | £178,900.00 | £0.00 |
| Bready & Dist Ulster Scots Association | £130,000.00 | £0.00 |
| Brocagh | £82,419.00 | £0.00 |
| Broughderg Area Dev Association | £137,834.00 | £0.00 |
| Countryside Recreation NI | £61,084.00 | £0.00 |
| Diamond Comm Association | £64,165.00 | £0.00 |
| Drumduff Community Association | £153,200.00 | £0.00 |
| Eskra Community Association | £128,000.00 | £6,582.24 |
| Fivemiletown | £240,905.00 | £0.00 |
| Gortnaghey Community Association | £88,386.00 | £0.00 |
| Killyfoyle & District Development | £78,746.00 | £0.00 |
| Lisdrumchor Development Co Ltd | £2,548.88 | £2,324.15 |
| Lissan Centre | £169,920.00 | £0.00 |
| Loughgiel Community Association | £205,000.00 | £140,976.16 |
| Muintir Na Muinteach | £83,452.00 | £0.00 |
| Rock | £212,275.00 | £0.00 |

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|----------------------------------|----------------------|--------------------|
| RDC Rural Baseline (Nov-Mar 03) | £33,696.00 | £0.00 |
| RDC Rural Baseline | £195,200.00 | £0.00 |
| RDC Rural Retail Pilot Programme | £79,803.00 | £40,595.00 |
| RDC Rural Retail Programme | £263,150.00 | £60,656.12 |
| RDC Vibrant Villages | £188,250.00 | £37,469.00 |
| | £3,129,201.88 | £288,602.67 |

Technical Assistance - Economic Appraisals and Business Plans

| | | |
|---------------------------------------|-------------------|-------------------|
| Altnaveigh Trust | £5,000.00 | £1,499.78 |
| Aughabrack & District Dev Assoc | £2,349.41 | £2,349.41 |
| Aughakillymaude Community Assoc | £1,700.00 | £1,642.65 |
| Bessbrook Institute Mgt Committee | £2,908.12 | £2,908.13 |
| Birches Community Association | £2,936.91 | £0.00 |
| Bready & District Ulster Scots Assoc | £5,000.00 | £1,351.25 |
| Dromboughill Community Association | £3,000.00 | £0.00 |
| Eskra Community Association | £5,000.00 | £2,526.25 |
| Kinawley Community Partnership | £1,950.00 | £0.00 |
| Lissan Rural Development Assoc | £2,548.88 | £2,339.42 |
| Loughgiel Community Association | £2,150.00 | £1,055.00 |
| Mary Gray Farm Services | £2,000.00 | £0.00 |
| Muintir Na Muinteach | £2,110.00 | £2,038.62 |
| RDC Rural Retail Programme | £8,000.00 | £5,359.19 |
| RDC Sectoral Programme | £7,500.00 | £7,500.00 |
| Rock & District Community Association | £5,000.00 | £4,601.40 |
| Saver/Naver Economic Appraisal | £3,175.75 | £2,298.89 |
| Spamount & District Cross-Community | £4,000.00 | £0.00 |
| | £66,329.07 | £37,469.99 |

| | | |
|--------------------------|----------------------|--------------------|
| Professional Fees | | £4,575.34 |
| Administration | £185,000.00 | £75,201.98 |
| | £3,380,530.95 | £405,849.98 |



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